

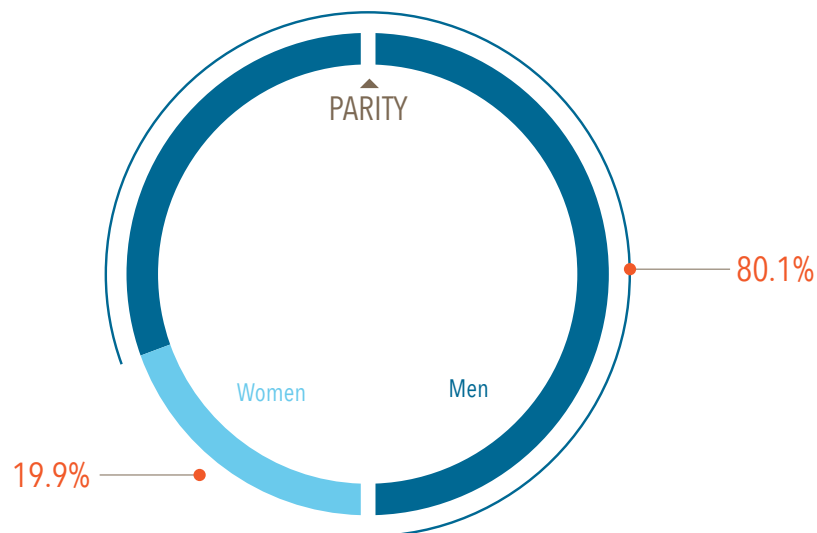


# 2015 Catalyst Census: Women and Men Board Directors

## Board Seat Analysis

### BOARD SEATS AT S&P 500 COMPANIES

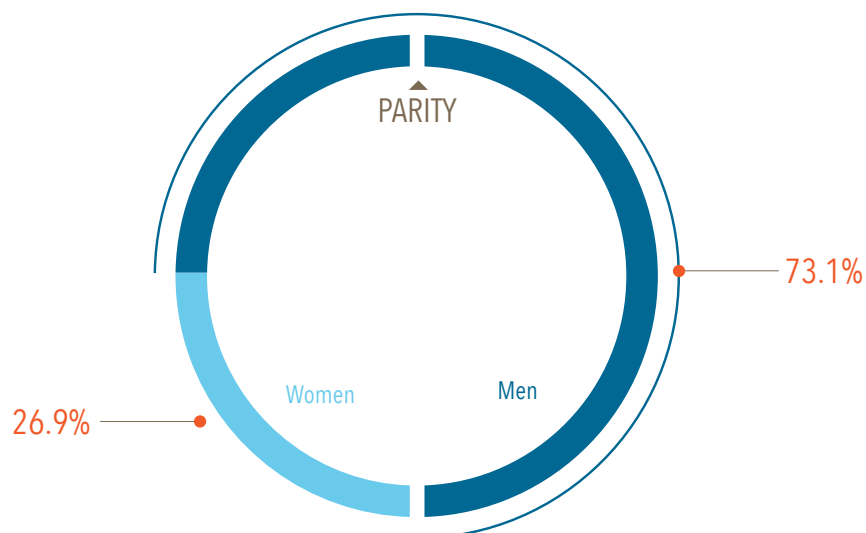
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Analysis is based on companies in the S&P 500 index at the time of their 2015 annual meetings as disclosed in proxy statements filed with the SEC. Data are provided by the EY Center for Board Matters. The S&P 500 is owned by Dow Jones LLC Indices. All reasonable steps were taken to ensure the accuracy of the data.

### NEW DIRECTORSHIPS AT S&P 500 COMPANIES

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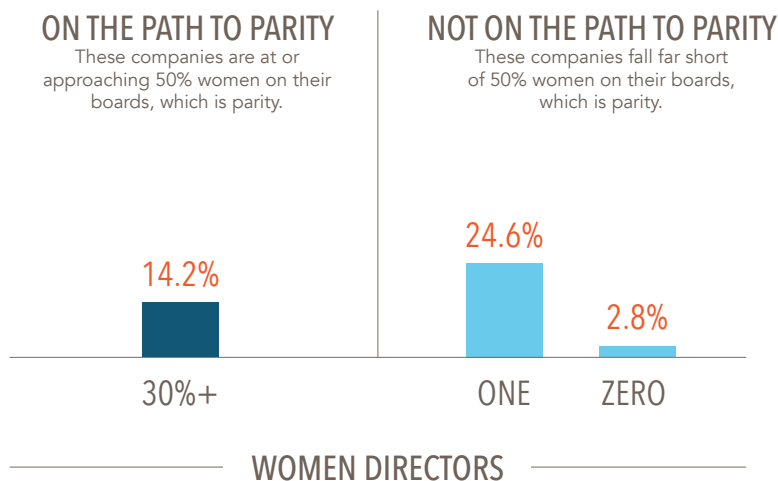
Analysis is based on companies in the S&P 500 index at the time of their 2015 annual meetings as disclosed in proxy statements filed with the SEC. A directorship was considered new if the director was not listed in the company's prior year proxy statement. Data are provided by the EY Center for Board Matters. The S&P 500 is owned by Dow Jones LLC Indices. All reasonable steps were taken to ensure the accuracy of the data.



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## Company Analysis

### PATH TO PARITY: S&P 500 INDEX BY BOARD GENDER DIVERSITY



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The Catalyst Research Center for Equity in Business Leadership examines and documents workforce demographics and their impact on employees, companies, communities, and society.

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