

APPENDIX 3

COMPANIES WITH ZERO WOMEN DIRECTORS¹

Fortune Rank	Company²	Total Board Seats Held by Women	Total Board Seats	NAICS Industry
341	Affiliated Computer Services	0	7	Professional and Business Services
337	AGCO	0	11	Manufacturing—Durable Goods
478	American Financial Group	0	10	Finance and Insurance
189	Aramark	0	3	Accommodations and Food Services
410	Autoliv	0	11	Manufacturing—Durable Goods
500	Blockbuster	0	7	Real Estate and Rental and Leasing
399	Cameron International	0	9	Manufacturing—Durable Goods
376	CC Media Holdings	0	12	Information
332	Charter Communications	0	9	Information
296	Chesapeake Energy	0	8	Mining, Quarrying, and Oil and Gas Extraction
91	CHS	0	17	Agriculture, Forestry, Fishing, and Hunting
483	Con-way	0	10	Transportation and Warehousing
419	Core-Mark Holding	0	7	Wholesale Trade
398	Dana Holding	0	7	Manufacturing—Durable Goods
466	Dick's Sporting Goods	0	8	Retail Trade
195	Dollar General	0	7	Retail Trade
377	Emcor Group	0	10	Construction
388	Energy Transfer Equity	0	11	Retail Trade
434	EOG Resources	0	7	Mining, Quarrying, and Oil and Gas Extraction
366	Fidelity National Financial	0	10	Finance and Insurance
250	First Data	0	5	Finance and Insurance
488	Frontier Oil	0	9	Manufacturing—Nondurable Goods
162	Gap	0	10	Retail Trade
469	General Cable	0	5	Manufacturing—Durable Goods
69	General Dynamics	0	11	Professional and Business Services
368	Global Partners	0	7	Wholesale Trade

1. 2010 analysis is based on 497 companies. See Appendix 1—Methodology for more information. Results are accurate within one-tenth of a percent.
 2. *Fortune* style was used in company name listings.

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264	Harrah's Entertainment	0	11	Accommodations and Food Services
77	HCA	0	13	Health Care and Social Assistance
395	Hershey	0	7	Manufacturing—Nondurable Goods
318	Hertz Global Holdings	0	12	Real Estate and Rental and Leasing
431	Holly	0	9	Manufacturing—Nondurable Goods
290	Icahn Enterprises	0	6	Professional and Business Services
49	International Assets Holding	0	13	Finance and Insurance
406	Jarden	0	9	Wholesale Trade
193	KBR	0	7	Construction
315	Kinder Morgan	0	3	Transportation and Warehousing
148	L-3 Communications	0	9	Manufacturing—Durable Goods
456	Las Vegas Sands	0	8	Accommodations and Food Services
242	Lear	0	9	Manufacturing—Durable Goods
210	Liberty Global	0	10	Information
71	Liberty Mutual Insurance Group	0	7	Finance and Insurance
490	Live Nation Entertainment	0	14	Arts, Entertainment, and Recreation
400	Nash-Finch	0	7	Wholesale Trade
182	National Oilwell Varco	0	8	Manufacturing—Durable Goods
94	Philip Morris International	0	9	Manufacturing—Nondurable Goods
317	Pilgrim's Pride	0	9	Agriculture, Forestry, Fishing, and Hunting
128	Plains All American Pipeline	0	8	Transportation and Warehousing
325	Precision Castparts	0	9	Manufacturing—Durable Goods
394	Reliance Steel & Aluminum	0	8	Wholesale Trade
278	Republic Services	0	12	Professional and Business Services
309	Shaw Group	0	8	Construction
277	Smith International	0	8	Manufacturing—Durable Goods

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345	Sonic Automotive	0	9	Retail Trade
480	Spectrum Group International	0	7	Retail Trade
294	Synnex	0	8	Wholesale Trade
139	Tesoro	0	9	Manufacturing—Nondurable Goods
359	Virgin Media	0	11	Information
328	WellCare Health Plans	0	10	Public Administration
205	World Fuel Services	0	8	Wholesale Trade
258	XTO Energy	0	9	Mining, Quarrying, and Oil and Gas Extraction
N=60 companies³				

3. In 2010, 12.1 percent of companies had zero women directors, compared to 12.3 percent in 2009.