

2011 CATALYST CENSUS: *FORTUNE* 500



APPENDIX 8

COMPANIES WITH ONE WOMAN DIRECTOR¹

<i>Fortune</i> Rank	Company ²	Total Board Seats Held by Women	Total Board Seats	Percentage of Women Directors	NAICS Industry
474	AbitibiBowater	1	10	10.0%	Manufacturing—Nondurable Goods
357	Advanced Micro Devices	1	9	11.1%	Manufacturing—Durable Goods
353	AECOM Technology	1	13	7.7%	Professional and Business Services
419	Agilent Technologies	1	9	11.1%	Manufacturing—Durable Goods
154	Altria Group	1	10	10.0%	Manufacturing—Nondurable Goods
78	Amazon.Com	1	8	12.5%	Retail Trade
246	Ameriprise Financial	1	8	12.5%	Finance and Insurance
414	Anixter International	1	11	9.1%	Wholesale Trade
206	Apache	1	13	7.7%	Mining, Quarrying, and Oil and Gas Extraction
35	Apple	1	7	14.3%	Manufacturing—Durable Goods
259	Applied Materials	1	11	9.1%	Manufacturing—Durable Goods
473	Atmos Energy	1	13	7.7%	Transportation and Warehousing
197	AutoNation	1	10	10.0%	Retail Trade
322	AutoZone	1	10	10.0%	Retail Trade
170	Baker Hughes	1	13	7.7%	Manufacturing—Durable Goods
304	Bed Bath & Beyond	1	9	11.1%	Retail Trade
453	Big Lots	1	9	11.1%	Retail Trade
282	BlackRock	1	18	5.6%	Finance and Insurance
403	BorgWarner	1	12	8.3%	Manufacturing—Durable Goods
265	C.H. Robinson Worldwide	1	8	12.5%	Transportation and Warehousing
349	Calpine	1	9	11.1%	Utilities
134	Capital One Financial	1	9	11.1%	Finance and Insurance
58	Caterpillar	1	14	7.1%	Manufacturing—Durable Goods
388	Celanese	1	9	11.1%	Manufacturing—Nondurable Goods
493	Centene	1	8	12.5%	Finance and Insurance
263	Chesapeake Energy	1	9	11.1%	Mining, Quarrying, and Oil and Gas Extraction

1. 2011 analysis is based on 497 companies. See Appendix 1—Methodology for more information. Results are accurate within one-tenth of a percent.
 2. *Fortune* style was used in company name listings.

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3	Chevron	1	16	6.3%	Manufacturing—Nondurable Goods
360	CMS Energy	1	10	10.0%	Utilities
484	Cognizant Technology Solutions	1	8	12.5%	Professional and Business Services
66	Comcast	1	13	7.7%	Information
361	Commercial Metals	1	10	10.0%	Manufacturing—Durable Goods
190	Community Health Systems	1	8	12.5%	Health Care and Social Assistance
155	Computer Sciences	1	10	10.0%	Professional and Business Services
454	Con-way	1	11	9.1%	Transportation and Warehousing
428	Consol Energy	1	11	9.1%	Mining, Quarrying, and Oil and Gas Extraction
350	Corning	1	14	7.1%	Manufacturing—Durable Goods
212	Coventry Health Care	1	10	10.0%	Finance and Insurance
301	Crown Holdings	1	12	8.3%	Manufacturing—Durable Goods
187	Danaher	1	10	10.0%	Manufacturing—Durable Goods
359	DaVita	1	10	10.0%	Health Care and Social Assistance
41	Dell	1	12	8.3%	Manufacturing—Durable Goods
88	Delta Air Lines	1	13	7.7%	Transportation and Warehousing
231	Devon Energy	1	9	11.1%	Mining, Quarrying, and Oil and Gas Extraction
464	Dick's Sporting Goods	1	8	12.5%	Retail Trade
370	Dillard's	1	12	8.3%	Retail Trade
193	DISH Network	1	8	12.5%	Information
390	Dollar Tree	1	11	9.1%	Retail Trade
394	Domtar	1	12	8.3%	Manufacturing—Nondurable Goods
173	Duke Energy	1	11	9.1%	Utilities
348	Eastman Chemical	1	12	8.3%	Manufacturing—Nondurable Goods
178	Eaton	1	11	9.1%	Manufacturing—Durable Goods
269	eBay	1	11	9.1%	Retail Trade
481	El Paso	1	12	8.3%	Transportation and Warehousing
152	EMC	1	11	9.1%	Manufacturing—Durable Goods
309	Enbridge Energy Partners	1	8	12.5%	Transportation and Warehousing
292	Energy Future Holdings	1	16	6.3%	Utilities
80	Enterprise Products Partners	1	11	9.1%	Transportation and Warehousing

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55	Express Scripts	1	12	8.3%	Wholesale Trade
2	Exxon Mobil	1	11	9.1%	Manufacturing—Nondurable Goods
262	GameStop	1	11	9.1%	Retail Trade
167	Gap	1	10	10.0%	Retail Trade
86	General Dynamics	1	11	9.1%	Manufacturing—Durable Goods
487	Genzyme	1	13	7.7%	Manufacturing—Nondurable Goods
54	Goldman Sachs Group	1	11	9.1%	Finance and Insurance
278	Great Atlantic & Pacific Tea	1	10	10.0%	Retail Trade
413	Group 1 Automotive	1	7	14.3%	Retail Trade
117	Hartford Financial Services	1	9	11.1%	Finance and Insurance
435	Health Management Associates	1	9	11.1%	Health Care and Social Assistance
317	Henry Schein	1	13	7.7%	Wholesale Trade
402	Hershey	1	8	12.5%	Manufacturing—Nondurable Goods
81	Honeywell International	1	10	10.0%	Manufacturing—Durable Goods
494	Host Hotels & Resorts	1	8	12.5%	Accommodations and Food Services
264	Huntsman	1	10	10.0%	Manufacturing—Nondurable Goods
471	Insight Enterprises	1	9	11.1%	Retail Trade
105	International Paper	1	11	9.1%	Manufacturing—Nondurable Goods
182	Jabil Circuit	1	9	11.1%	Manufacturing—Durable Goods
250	Jacobs Engineering Group	1	11	9.1%	Construction
76	Johnson Controls	1	10	10.0%	Manufacturing—Durable Goods
255	Liberty Global	1	11	9.1%	Information
224	Liberty Media	1	10	10.0%	Retail Trade
235	Lincoln National	1	11	9.1%	Finance and Insurance
50	Lowe's	1	12	8.3%	Retail Trade
423	Lubrizol	1	11	9.1%	Manufacturing—Nondurable Goods
29	Marathon Oil	1	13	7.7%	Mining, Quarrying, and Oil and Gas Extraction
287	Micron Technology	1	7	14.3%	Manufacturing—Durable Goods
427	Mohawk Industries	1	9	11.1%	Manufacturing—Nondurable Goods
346	Mosaic	1	12	8.3%	Manufacturing—Nondurable Goods
116	Motorola Solutions	1	9	11.1%	Manufacturing—Durable Goods

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113	Murphy Oil	1	10	10.0%	Mining, Quarrying, and Oil and Gas Extraction
399	Mutual of Omaha Insurance	1	9	11.1%	Finance and Insurance
204	Navistar International	1	10	10.0%	Manufacturing—Durable Goods
469	NCR	1	7	14.3%	Manufacturing—Durable Goods
83	News Corp.	1	16	6.3%	Information
406	NII Holdings	1	9	11.1%	Information
261	Norfolk Southern	1	13	7.7%	Transportation and Warehousing
157	Nucor	1	10	10.0%	Manufacturing—Durable Goods
424	O'Reilly Automotive	1	9	11.1%	Retail Trade
295	Owens & Minor	1	13	7.7%	Wholesale Trade
345	Owens-Illinois	1	12	8.3%	Manufacturing—Durable Goods
238	Paccar	1	12	8.3%	Manufacturing—Durable Goods
363	Pantry	1	10	10.0%	Retail Trade
228	Penske Automotive Group	1	11	9.1%	Retail Trade
94	Philip Morris International	1	10	10.0%	Manufacturing—Nondurable Goods
99	Plains All American Pipeline	1	8	12.5%	Transportation and Warehousing
201	Public Service Enterprise Group	1	9	11.1%	Utilities
492	RadioShack	1	7	14.3%	Retail Trade
104	Raytheon	1	9	11.1%	Manufacturing—Durable Goods
290	Reinsurance Group of America	1	9	11.1%	Finance and Insurance
284	Reynolds American	1	11	9.1%	Manufacturing—Nondurable Goods
466	Rockwell Automation	1	9	11.1%	Manufacturing—Durable Goods
303	Ross Stores	1	8	12.5%	Retail Trade
498	Ruddick	1	10	10.0%	Retail Trade
60	Safeway	1	10	10.0%	Retail Trade
468	SanDisk	1	9	11.1%	Manufacturing—Durable Goods
366	Sanmina-SCI	1	10	10.0%	Manufacturing—Durable Goods
490	Sealed Air	1	10	10.0%	Manufacturing—Nondurable Goods
274	Sempra Energy	1	12	8.3%	Utilities
308	Sherwin-Williams	1	11	9.1%	Manufacturing—Nondurable Goods

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216	Smithfield Foods	1	12	8.3%	Manufacturing—Nondurable Goods
205	Southwest Airlines	1	10	10.0%	Transportation and Warehousing
441	Spectra Energy	1	11	9.1%	Transportation and Warehousing
85	Sprint Nextel	1	10	10.0%	Information
460	SPX	1	7	14.3%	Manufacturing—Durable Goods
434	SunGard Data Systems	1	9	11.1%	Information
244	SunTrust Banks	1	15	6.7%	Finance and Insurance
382	Symantec	1	11	9.1%	Information
281	Synnex	1	8	12.5%	Wholesale Trade
109	Tech Data	1	10	10.0%	Wholesale Trade
386	Tenneco	1	9	11.1%	Manufacturing—Durable Goods
485	Terex	1	9	11.1%	Manufacturing—Durable Goods
128	Tesoro	1	10	10.0%	Manufacturing—Nondurable Goods
233	Textron	1	12	8.3%	Manufacturing—Durable Goods
176	Toys "R" Us	1	9	11.1%	Retail Trade
385	TravelCenters of America	1	5	20.0%	Retail Trade
171	TRW Automotive Holdings	1	10	10.0%	Manufacturing—Durable Goods
93	Tyson Foods	1	9	11.1%	Manufacturing—Nondurable Goods
153	Union Pacific	1	12	8.3%	Transportation and Warehousing
467	United Stationers	1	10	10.0%	Wholesale Trade
408	Universal Health Services	1	8	12.5%	Health Care and Social Assistance
24	Valero Energy	1	11	9.1%	Manufacturing—Nondurable Goods
374	Virgin Media	1	12	8.3%	Information
475	W.R. Berkley	1	9	11.1%	Finance and Insurance
328	W.W. Grainger	1	12	8.3%	Wholesale Trade
196	Waste Management	1	8	12.5%	Professional and Business Services
420	WellCare Health Plans	1	10	10.0%	Public Administration
456	Western & Southern Financial Group	1	7	14.3%	Finance and Insurance
251	Western Digital	1	11	9.1%	Manufacturing—Durable Goods
298	Western Refining	1	8	12.5%	Manufacturing—Nondurable Goods
214	Yum Brands	1	12	8.3%	Accommodations and Food Services

N=149 companies³

3. In 2011, 30.0 percent of companies had one woman director, compared to 29.6 percent in 2010.