

2009 CATALYST CENSUS: FORTUNE 500



APPENDIX 3 COMPANIES WITH ZERO WOMEN DIRECTORS¹

Fortune 500 Rank	Company ²	Total Women Directors	Total Directors	NAICS Industry
401	Affiliated Computer Services	0	7	Professional and Business Services
306	AGCO	0	11	Manufacturing—Durable Goods
388	American Family Insurance Group	0	5	Finance and Insurance
198	Aramark	0	3	Accommodations and Food Services
386	Autoliv	0	13	Manufacturing—Durable Goods
438	BJ Services	0	7	Mining, Quarrying, and Oil and Gas Extraction
421	Cameron International	0	9	Manufacturing—Durable Goods
372	CC Media Holdings	0	12	Information
230	Chesapeake Energy	0	9	Mining, Quarrying, and Oil and Gas Extraction
72	CHS	0	17	Agriculture, Forestry, Fishing, and Hunting
479	Crosstex Energy	0	7	Transportation and Warehousing
472	CVR Energy	0	9	Manufacturing—Nondurable Goods
378	D.R. Horton	0	7	Construction
316	Dana Holding	0	9	Manufacturing—Durable Goods
433	DaVita	0	9	Health Care and Social Assistance
121	Delphi	0	9	Manufacturing—Durable Goods
259	Dollar General	0	4	Retail Trade
370	Emcor Group	0	9	Construction
286	Energy Transfer Equity	0	8	Retail Trade
350	EOG Resources	0	7	Mining, Quarrying, and Oil and Gas Extraction
434	Expeditors International of Washington	0	9	Transportation and Warehousing
295	First Data	0	4	Finance and Insurance
457	Freescale Semiconductor	0	10	Manufacturing—Durable Goods
383	Frontier Oil	0	8	Manufacturing—Nondurable Goods
396	General Cable	0	5	Manufacturing—Durable Goods
291	Global Partners	0	6	Wholesale Trade
66	GMAC	0	11	Finance and Insurance
88	HCA	0	13	Health Care and Social Assistance

1. 2009 analysis is based on 496 companies. Catalyst excluded four companies due to specific events: two declared bankruptcy, one was acquired, and one delisted with the SEC. See Appendix 1—Methodology for more information.

2. Fortune style was used in company name listings.

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Fortune 500 Rank	Company	Total Women Directors	Total Directors	NAICS Industry
463	Hershey	0	9	Manufacturing—Nondurable Goods
305	Hertz Global Holdings	0	12	Real Estate and Rental and Leasing
407	Hexion Specialty Chemicals	0	7	Manufacturing—Nondurable Goods
420	Holly	0	8	Manufacturing—Nondurable Goods
466	Icahn Enterprises	0	6	Construction
140	International Assets Holding	0	7	Finance and Insurance
442	Jarden	0	9	Manufacturin—Durable Goods
234	KBR	0	7	Construction
223	Knight	0	3	Transportation and Warehousing
171	L-3 Communications	0	9	Manufacturing—Durable Goods
224	Land O'Lakes	0	24	Manufacturing—Nondurable Goods
195	Lear	0	9	Manufacturing—Durable Goods
257	Liberty Global	0	10	Information
265	Liberty Media	0	9	Retail Trade
86	Liberty Mutual Insurance Group	0	8	Finance and Insurance
492	Nash-Finch	0	7	Wholesale Trade
200	National Oilwell Varco	0	8	Manufacturing—Durable Goods
485	NuStar Energy	0	6	Transportation and Warehousing
93	Philip Morris International	0	9	Manufacturing—Nondurable Goods
79	Plains All American Pipeline	0	7	Transportation and Warehousing
362	Precision Castparts	0	9	Manufacturing—Durable Goods
298	Reliance Steel & Aluminum	0	9	Wholesale Trade
357	Shaw Group	0	8	Construction
250	Smith International	0	7	Manufacturing—Durable Goods
337	Sonic Automotive	0	9	Retail Trade
402	SPX	0	6	Manufacturing—Durable Goods
318	Steel Dynamics	0	10	Manufacturing—Durable Goods
328	Synnex	0	8	Professional and Business Services
323	Targa Resources	0	8	Mining, Quarrying, and Oil and Gas Extraction
91	Tesoro	0	9	Manufacturing—Nondurable Goods
338	Virgin Media	0	12	Information
137	World Fuel Services	0	8	Wholesale Trade
330	XTO Energy	0	9	Mining, Quarrying, and Oil and Gas Extraction

N = 61 Companies