



## 2007 CENSUS OF WOMEN BOARD DIRECTORS FROM THE FP500: *Voices From The Boardroom*

### APPENDIX 8: COMPANIES WITH ZERO WOMEN BOARD DIRECTORS, BY COMPANY, FP500 RANK, AND INDUSTRY

FP RANK	COMPANY	INDUSTRY	TOTAL WOMEN DIRECTORS	TOTAL DIRECTORS
413	A&W Food Services of Canada Inc.	Services (General)	0	5
419	Aastra Technologies Limited	Health-Care Products & Services	0	6
404	Aber Diamond Corporation	Metals & Mining	0	7
421	Accenture Inc.	Information Technology	0	1
33	ACE Aviation Holdings Inc.	Transportation/Couriers	0	11
403	Acklands Grainger Inc.	Specialty Retailing	0	1
176	Addax Petroleum Corporation	Oil & Gas Companies	0	8
440	ADP Canada Company	Services (General)	0	9
270	Aecon Group Inc.	Construction & Engineering	0	8
105	Alcoa Canada Limited	Metals & Mining	0	3
445	Algoma Central Corporation	Transportation/Couriers	0	13
225	AltaGas Income Trust	Oil & Gas Companies	0	7
189	Aluminerie Alouette Inc.	Metals & Mining	0	1
301	Apotex Inc.	Pharmaceuticals and Biotechnology	0	2
346	Apple Canada Inc.	Health-Care Products & Services	0	3
288	ARC Energy Trust	Oil & Gas Companies	0	8
456	ArvinMeritor Canada	Motor Vehicles & Parts	0	3
259	AstraZeneca Canada Inc.	Pharmaceuticals and Biotechnology	0	5
368	ATS Automation Tooling Systems Inc.	General Manufacturing	0	10
337	Aur Resources Inc.	Metals & Mining	0	8
480	AutoCanada Income Fund	Specialty Retailing	0	7
356	Avenir Diversified Income Trust	Oil & Gas Companies	0	7
199	AXA Canada Inc.	Property & Casualty Insurance	0	6
59	Barrick Gold Corporation	Gold Mining	0	15
360	Bayer Inc.	General Manufacturing	0	3
481	Baytex Energy Trust	Oil & Gas Companies	0	6
91	Best Buy Canada Ltd.	Specialty Retailing	0	4
355	BFI Canada Income Fund	Environmental Services	0	7
248	Biovail Corporation	Pharmaceuticals and Biotechnology	0	7
453	Bird Construction Income Fund	Construction & Engineering	0	7
137	Bombardier Recreational Products Inc.	General Manufacturing	0	13
397	Boston Pizza International Inc.	Services (General)	0	3
233	Bowater Canadian Forest Products Inc.	Paper & Forest Products	0	3
47	Brookfield Asset Management Inc.	Real Estate	0	16
168	Bruce Power	Gas/Electrical Utilities, Pipelines	0	11
112	Burlington Resources Canada Ltd.	Oil & Gas Companies	0	4
493	Cambior Inc.	Gold Mining	0	12
427	Canaccord Capital Inc.	Diversified Financials	0	11
61	Canada Safeway Limited	Food & Drugstores	0	3
106	Canadian Wheat Board	Agricultural Products	0	15
96	Canfor Corporation	Paper & Forest Products	0	8
208	Canpotex Limited	Chemicals & Fertilizers	0	5
317	CanWel Building Materials Income Fund	Wholesalers/Distributors	0	8
85	Cargill Limited	Agricultural Products	0	4
173	Catalyst Paper Corporation	Paper & Forest Products	0	9



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191	CCS Income Trust	Oil & Gas Field Services	0	6
439	CE Franklin Ltd.	Wholesalers/Distributors	0	7
469	CGC Inc.	General Manufacturing	0	4
134	Charlwood Pacific Group	Services (General)	0	4
443	Chemtrade Logistics Income Fund	Environmental Services	0	4
230	CI Financial Inc.	Diversified Financials	0	7
148	Cinram International Income Fund	Entertainment	0	6
229	Cisco Systems Canada Co.	Health-Care Products & Services	0	3
462	Citibank Canada	Banks	0	7
277	Connors Bros. Income Fund	Food Manufacturing & Processing	0	7
104	ConocoPhillips Canada Resources Corp.	Oil & Gas Companies	0	4
489	Contrans Income Fund	Transportation/Couriers	0	5
130	Devon Canada Corporation	Oil & Gas Companies	0	6
82	Dofasco Inc.	Steel	0	3
94	Dow Chemical Canada Inc.	Chemicals & Fertilizers	0	3
268	Dundee Corporation	Diversified Financials	0	9
151	E-L Financial Corporation Limited	Diversified Financials	0	9
236	Enerplus Resources Fund	Oil & Gas Companies	0	9
441	Ericsson Canada Inc.	Telecommunications	0	3
185	Extendicare Real Estate Investment Trust	Real Estate	0	10
49	Fairfax Financial Holdings Limited	Diversified Financials	0	6
242	First Quantum Minerals Ltd.	Metals & Mining	0	6
237	FirstService Corporation	Services (General)	0	7
213	Flint Energy Services Ltd.	Oil & Gas Field Services	0	9
244	Fluor Canada Ltd.	Construction & Engineering	0	1
158	Ford Credit Canada Limited	Diversified Financials	0	8
437	Fort Chicago Energy Partners L.P.	Oil & Gas Companies	0	8
361	FPI Limited	Food Manufacturing & Processing	0	6
470	General Dynamics Canada Ltd.	Health-Care Products & Services	0	6
3	General Motors of Canada Limited	Motor Vehicles & Parts	0	5
75	Gerdau Ameristeel Corporation	Steel	0	10
461	Goodfellow Inc.	Wholesalers/Distributors	0	8
309	Graham Group Ltd.	Construction & Engineering	0	10
497	Groupe Deschênes Inc.	Wholesalers/Distributors	0	6
464	Groupe Promutuel, Federation de sociétés mutuelles d'assurance generale	Property & Casualty Insurance	0	10
438	H&R Real Estate Investment Trust	Real Estate	0	6
220	Harvest Energy Trust	Oil & Gas Companies	0	8
372	Hewitt Equipment Limited	Wholesalers/Distributors	0	2
28	Honda Canada Inc.	Motor Vehicles & Parts	0	6
113	HSBC Bank Canada	Banks	0	9
391	HSBC Financial Corporation Limited	Diversified Financials	0	7
412	Hub International Limited	Diversified Financials	0	5
266	HudBay Minerals Inc.	Metals & Mining	0	6
54	Hudson's Bay Company	General Merchandisers	0	10



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226	Hyundai Auto Canada Corporation	Motor Vehicles & Parts	0	5
77	IBM Canada Ltd.	Health-Care Products & Services	0	1
253	Ikea Ltd.	General Manufacturing	0	3
70	Inco Limited	Metals & Mining	0	4
272	Inmet Mining Corporation	Metals & Mining	0	8
294	Inter Pipeline Fund	Oil & Gas Companies	0	9
341	International Forest Products Limited	Paper & Forest Products	0	10
426	InterOil Corporation	Oil & Gas Companies	0	6
363	InterTAN, Inc.	Specialty Retailing	0	2
315	Intertape Polymer Group Inc.	General Manufacturing	0	7
262	Iron Ore Co. of Canada	Metals & Mining	0	11
334	Jacobs Canada Inc.	Construction & Engineering	0	4
495	Jayman MasterBUILT Inc.	Real Estate	0	2
219	JDS Uniphase Canada Limited	Health-Care Products & Services	0	2
415	Kimberly-Clark of Canada Ltd.	Paper & Forest Products	0	2
153	Kingsway Financial Services Inc.	Property & Casualty Insurance	0	9
124	Kruger Inc.	Paper & Forest Products	0	9
138	Lafarge Canada Inc.	General Manufacturing	0	4
188	Ledcor Group of Companies	Construction & Engineering	0	6
342	Legacy Hotels Real Estate Investment Trust	Real Estate	0	9
475	Lilydale Inc.	Food Manufacturing & Processing	0	7
238	LionOre Mining International Ltd.	Metals & Mining	0	7
204	Lloyd's Underwriters (Canada)	Property & Casualty Insurance	0	1
358	L'Oréal Canada Inc.	General Manufacturing	0	9
414	Lundin Mining Corporation	Metals & Mining	0	10
407	MAAX Holdings, Inc.	General Manufacturing	0	5
281	MacDonald, Dettwiler and Associates Ltd.	Information Technology	0	9
432	Magellan Aerospace Corporation	Health-Care Products & Services	0	9
6	Magna International Inc.	Motor Vehicles & Parts	0	9
330	Martinrea International Inc.	Motor Vehicles & Parts	0	6
381	Marubeni Canada Ltd.	Wholesalers/Distributors	0	3
120	Masonite International Corporation	General Manufacturing	0	9
68	McCain Foods Limited	Food Manufacturing & Processing	0	10
473	MDC Partners Inc.	Printing & Publishing	0	9
424	Mega Group Inc.	Specialty Retailing	0	11
235	Mercedes-Benz Canada Inc.	Motor Vehicles & Parts	0	5
306	MI Developments Inc.	Real Estate	0	9
491	Mitel Networks Corp.	Health-Care Products & Services	0	7
133	Mitsui & Co. (Canada) Ltd.	Wholesalers/Distributors	0	4
290	Mittal Canada Inc.	Steel	0	7
160	Molson Coors Canada Inc.	Breweries, Distillers and Beverage Makers	0	3
316	Motorola Canada Limited	Health-Care Products & Services	0	4
300	Mullen Group Income Fund	Oil & Gas Field Services	0	8



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311	Murphy Oil Company Ltd.	Oil & Gas Companies	0	6
354	Nabors Canada LP	Oil & Gas Field Services	0	3
496	Newalta Income Fund	Environmental Services	0	9
458	NexInnovations Inc.	Health-Care Products & Services	0	2
141	Nissan Canada Inc.	Motor Vehicles & Parts	0	4
485	Northgate Minerals Corporation	Gold Mining	0	8
310	Novamerican Steel Inc.	Steel	0	7
30	Novelis Inc.	Metals & Mining	0	5
344	Patheon Inc.	Pharmaceuticals and Biotechnology	0	8
90	PCL Construction Group Inc.	Construction & Engineering	0	13
303	Pengrowth Energy Trust	Oil & Gas Companies	0	9
169	Pepsi-QTG Canada	Food Manufacturing & Processing	0	4
302	Pharmasave Drugs (National) Ltd.	Food & Drugstores	0	10
433	Philips Canada Ltd.	Health-Care Products & Services	0	3
359	PPG Canada Inc.	General Manufacturing	0	1
117	Pratt & Whitney Canada Corp.	Health-Care Products & Services	0	3
215	Precision Drilling Trust	Oil & Gas Field Services	0	9
410	PrimeWest Energy Trust	Oil & Gas Companies	0	9
152	Provident Energy Trust	Oil & Gas Companies	0	10
320	QIT-Fer et Titane Inc.	Metals & Mining	0	2
492	Quadra Mining Ltd.	Metals & Mining	0	8
285	Reitmans (Canada) Limited	Specialty Retailing	0	9
425	Ridley Inc.	Agricultural Products	0	5
463	Rockwell Automation Canada Inc.	General Manufacturing	0	1
450	Rogers Sugar Income Fund	Food Manufacturing & Processing	0	5
402	Rolls-Royce Canada Ltd.	Health-Care Products & Services	0	1
478	Royal Utilities Income Fund	Oil & Gas Companies	0	5
198	Saskatchewan Wheat Pool Inc.	Agricultural Products	0	11
20	Shell Canada Limited	Oil & Gas Companies	0	6
370	Sino-Forest Corporation	Paper & Forest Products	0	7
295	Smith International Canada Ltd.	Oil & Gas Field Services	0	3
494	Sodexo MS Canada, Ltd.	Services (General)	0	9
350	Softchoice Corporation	Health-Care Products & Services	0	8
255	Sony of Canada Ltd.	General Manufacturing	0	5
328	Standard Aero Holdings Inc.	General Manufacturing	0	8
131	Stelco Inc.	Steel	0	10
487	Strongco Income Fund	Wholesalers/Distributors	0	6
114	SYSCO Food Services of Canada Inc.	Food Distributors	0	3
256	Taiga Building Products Ltd.	Wholesalers/Distributors	0	6
121	Tembec Inc.	Paper & Forest Products	0	10
451	The Churchill Corporation	Construction & Engineering	0	8
239	The Forzani Group Ltd.	Specialty Retailing	0	8
241	The Futura Corporation	Wholesalers/Distributors	0	2
325	The Hatch Group	Construction & Engineering	0	15
60	The Jim Pattison Group	Conglomerates	0	7
53	The Katz Group	Food & Drugstores	0	1
465	The Oppenheimer Group	Food Distributors	0	1
194	The Standard Life Assurance Company of Canada	Insurance Service	0	8



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245	ThyssenKrupp Canada Inc.	Motor Vehicles & Parts	0	1
476	TimberWest Forest Corp.	Paper & Forest Products	0	8
140	Tolko Industries Ltd.	Paper & Forest Products	0	3
182	Toromont Industries Ltd.	General Manufacturing	0	9
333	Toshiba of Canada Limited	Wholesalers/Distributors	0	4
74	Toyota Canada Inc.	Motor Vehicles & Parts	0	5
56	Toyota Motor Manufacturing Canada Inc.	Motor Vehicles & Parts	0	8
336	Trican Well Service Ltd.	Oil & Gas Field Services	0	6
429	Trinidad Energy Services Income Trust	Oil & Gas Field Services	0	5
42	Ultramar Ltd.	Oil & Gas Companies	0	3
435	Uniboard Canada Inc.	Paper & Forest Products	0	3
247	Univar Canada Ltd.	Wholesalers/Distributors	0	3
455	Vermilion Energy Trust	Oil & Gas Companies	0	6
382	Versacold Income Fund	Transportation/Couriers	0	6
394	Vincor International Inc.	Breweries, Distillers and Beverage Makers	0	9
428	Vitran Corporation Inc.	Transportation/Couriers	0	6
22	Wal-Mart Canada Corp.	General Merchandisers	0	3
353	Waste Management of Canada Corporation	Environmental Services	0	1
324	Western Forest Products Inc.	Paper & Forest Products	0	8
307	Western Oil Sands Inc.	Oil & Gas Companies	0	10
183	WestJet Airlines Ltd.	Transportation/Couriers	0	10
228	Wolseley Holdings Canada Inc.	Wholesalers/Distributors	0	3