

## APPENDIX 7: NUMBER AND PERCENTAGE OF WOMEN BOARD DIRECTORS BY INDUSTRY WITH COMPANY

### ACCOUNTING (13/62) 21.0%

DELOITTE & TOUCHE LLP (5/21) 23.8%  
ERNST & YOUNG LLP (3/11) 27.3%  
KPMG LLP (3/18) 16.7%  
PRICEWATERHOUSECOOPERS LLP (2/12) 16.7%

### AGRICULTURAL PRODUCTS (4/74) 5.4%

AGRICORE UNITED (1/15) 6.7%  
CANADIAN WHEAT BOARD (0/15) 0.0%  
CARGILL LIMITED (0/4) 0.0%  
COOPERATIVE FEDEREE DE QUEBEC (2/15)  
13.3%  
RIDLEY INC. (0/5) 0.0%  
SASKATCHEWAN WHEAT POOL INC. (0/11) 0.0%  
UNITED FARMERS OF ALBERTA CO-OPERATIVE  
LIMITED (1/9) 11.1%

### BANKS (34/163) 20.9%

ALBERTA TREASURY BRANCHES (1/13) 7.7%  
AMEX BANK OF CANADA (2/7) 28.6%  
BANK OF MONTREAL (4/17) 23.5%  
CANADIAN IMPERIAL BANK OF COMMERCE (5/17)  
29.4%  
CITIBANK CANADA (0/7) 0.0%  
HSBC BANK CANADA (0/9) 0.0%  
ING BANK OF CANADA (3/10) 30.0%  
LAURENTIAN BANK OF CANADA (4/13) 30.8%  
MBNA CANADA BANK (1/7) 14.3%  
NATIONAL BANK OF CANADA (3/14) 21.4%  
ROYAL BANK OF CANADA (3/16) 18.8%  
THE BANK OF NOVA SCOTIA (4/16) 25.0%  
THE TORONTO-DOMINION BANK (4/17) 23.5%

### BREWERIES, DISTILLERS, BEVERAGE MAKERS (2/23) 8.7%

COCA-COLA BEVERAGES LTD. (0/0) N.A.  
COTT CORPORATION (2/11) 18.2%  
MOLSON COORS CANADA INC. (0/3) 0.0%  
VINCOR INTERNATIONAL INC. (0/9) 0.0%

### CHEMICALS & FERTILIZERS (11/61) 18.0%

AGRIUM INC. (3/11) 27.3%  
BASF CANADA (1/5) 20.0%  
CANPOTEX LIMITED (0/5) 0.0%  
DOW CHEMICAL CANADA INC. (0/3) 0.0%  
E.I. DU PONT CANADA COMPANY (1/3) 33.3%  
GREAT LAKES CARBON INCOME FUND (0/0) N.A.  
METHANEX CORPORATION (2/11) 18.2%  
NOVA CHEMICALS CORPORATION (1/11) 9.1%  
POTASH CORPORATION OF SASKATCHEWAN INC.  
(3/12) 25.0%

### CONGLOMERATES (1/14) 7.1%

JAMES RICHARDSON & SONS, LIMITED (1/7)  
14.3%

THE JIM PATTISON GROUP (0/7) 0.0%

### CONSTRUCTION & ENGINEERING (6/105) 5.7%

AECOR GROUP INC. (0/8) 0.0%  
BIRD CONSTRUCTION INCOME FUND (0/7) 0.0%  
FLUOR CANADA LTD. (0/1) 0.0%  
GOLDER ASSOCIATES CORPORATION (1/6)  
16.7%  
GRAHAM GROUP LTD. (0/10) 0.0%  
JACOBS CANADA INC. (0/4) 0.0%  
LEDCOR GROUP OF COMPANIES (0/6) 0.0%  
PCL CONSTRUCTION GROUP INC. (0/13) 0.0%  
POMERLEAU (1/8) 12.5%  
SNC-LAVALIN GROUP INC. (3/11) 27.3%  
STANTEC INC. (1/8) 12.5%  
THE CHURCHILL CORPORATION (0/8) 0.0%  
THE HATCH GROUP (0/15) 0.0%

### CREDIT UNIONS (17/70) 24.3%

CAISSE CENTRALE DESJARDINS (3/24) 12.5%  
COAST CAPITAL SAVINGS CREDIT UNION (4/11)  
36.4%  
MOUVEMENT DES CAISSES DESJARDINS (3/24)  
12.5%  
VANCOUVER CITY SAVINGS CREDIT UNION  
(7/11) 63.6%

### DIVERSIFIED FINANCIALS (34/223) 15.2%

AGF MANAGEMENT LIMITED (1/9) 11.1%  
AGRICULTURE FINANCIAL SERVICES  
CORPORATION (1/8) 12.5%  
BANK OF CANADA (2/14) 14.3%  
BUSINESS DEVELOPMENT BANK OF CANADA  
(5/14) 35.7%  
CAISSE DE DEPOT ET PLACEMENT DU QUEBEC  
(3/12) 25.0%  
CANACCORD CAPITAL INC. (0/11) 0.0%  
CANADA MORTGAGE AND HOUSING  
CORPORATION (3/10) 30.0%  
CI FINANCIAL INC. (0/7) 0.0%  
COVENTREE INC. (1/7) 14.3%  
DUNDEE CORPORATION (0/9) 0.0%  
E-L FINANCIAL CORPORATION LIMITED (0/9)  
0.0%  
ENERGEM RESOURCES INC. (0/0) N.A.  
EXPORT DEVELOPMENT CANADA (4/11) 36.4%  
FAIRFAX FINANCIAL HOLDINGS LIMITED (0/6)  
0.0%  
FARM CREDIT CANADA (3/12) 25.0%  
FORD CREDIT CANADA LIMITED (0/8) 0.0%

GENERAL MOTORS ACCEPTANCE  
CORPORATION OF CANADA, LIMITED (2/5)  
40.0%

HSBC FINANCIAL CORPORATION LIMITED  
(0/7) 0.0%

HUB INTERNATIONAL LIMITED (0/5) 0.0%

KHD HUMBOLDT WEDAG INTERNATIONAL LTD.  
(1/5) 20.0%

LE FONDS DE SOLIDARITE DES TRAVAILLEURS  
DU QUEBEC (FTQ) (2/17) 11.8%

OPPENHEIMER HOLDINGS INC. (1/7) 14.3%  
POWER CORPORATION OF CANADA (1/17)  
5.9%

SOCIETE GENERALE DE FINANCEMENT DU  
QUEBEC (4/13) 30.8%

### ENVIRONMENTAL SERVICES (0/21) 0.0%

BFI CANADA INCOME FUND (0/7) 0.0%  
CHEMTRADE LOGISTICS INCOME FUND (0/4)  
0.0%  
NEWALTA INCOME FUND (0/9) 0.0%  
WASTE MANAGEMENT OF CANADA  
CORPORATION (0/1) 0.0%

### ENTERTAINMENT (20/67) 29.9%

ATLANTIC LOTTERY CORPORATION (1/8)  
12.5%  
BRITISH COLUMBIA LOTTERY CORP. (2/7)  
28.6%  
CINEPLEX ENTERTAINMENT LIMITED  
PARTNERSHIP (2/7) 28.6%  
CINRAM INTERNATIONAL INCOME FUND (0/6)  
0.0%  
LIONS GATE ENTERTAINMENT CORP. (1/13)  
7.7%  
LOTO-QUÉBEC (5/10) 50.0%  
MANITOBA LOTTERIES CORPORATION (5/9)  
55.6%  
ONTARIO LOTTERY AND GAMING CORP. (4/7)  
57.1%

### FOOD & DRUGSTORES (22/117) 18.8%

ALIMENTATION COUCHE-TARD INC. (1/10)  
10.0%  
CALGARY CO-OPERATIVE ASSOCIATION  
LIMITED (4/9) 44.4%  
CANADA SAFEWAY LIMITED (0/3) 0.0%  
EMPIRE COMPANY LIMITED (1/14) 7.1%  
GEORGE WESTON LIMITED (2/12) 16.7%  
GROUPE UNIPRIX (1/9) 11.1%  
METRO INC. (4/14) 28.6%  
NORTH WEST COMPANY FUND (1/10) 10.0%  
PHARMASAVE DRUGS (NATIONAL) LTD. (0/10)  
0.0%



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SHOPPERS DRUG MART CORPORATION (4/10)  
40.0%

THE JEAN COUTU GROUP (PJC) INC. (4/15)  
26.7%

THE KATZ GROUP (0/1) 0.0%

### **FOOD DISTRIBUTORS (3/14) 21.4%**

COMPASS GROUP CANADA LTD. (3/10) 30.0%

SYSCO FOOD SERVICES OF CANADA INC. (0/3)  
0.0%

THE OPPENHEIMER GROUP (0/1) 0.0%

### **FOOD MANUFACTURING & PROCESSING (8/99) 8.1%**

AGROPUR COOPÉRATIVE (1/15) 6.7%

CAMPBELL COMPANY OF CANADA (1/7) 14.3%

CONNORS BROS. INCOME FUND (0/7) 0.0%

FPI LIMITED (0/6) 0.0%

GENERAL MILLS CANADA CORPORATION (0/0)  
N.A.

LILYDALE INC. (0/7) 0.0%

MAPLE LEAF FOODS INC. (2/13) 15.4%

MCCAIN FOODS LIMITED (0/10) 0.0%

PARMALAT CANADA LTD. (1/5) 20.0%

PEPSI-QTG CANADA (0/4) 0.0%

ROGERS SUGAR INCOME FUND (0/5) 0.0%

SAPUTO INC. (2/10) 20.0%

SMUCKER FOODS OF CANADA (0/0) N.A.

SUNOPTA INC. (1/10) 10.0%

### **GAS/ELECTRICAL UTILITIES, PIPELINES (48/235) 20.4%**

ATCO LTD. (1/10) 10.0%

BALANCING POOL (1/4) 25.0%

BRITISH COLUMBIA HYDRO AND POWER  
AUTHORITY (3/8) 37.5%

BRUCE POWER (0/11) 0.0%

EMERA INCORPORATED (3/9) 33.3%

ENERGY SAVINGS INCOME FUND (1/7) 14.3%

ENERSOURCE CORPORATION (3/10) 30.0%

ENMAX CORPORATION (2/12) 16.7%

EPCOR UTILITIES INC. (1/13) 7.7%

FORTIS INC. (1/11) 9.1%

GAZ MÉTRO, INC. (2/13) 15.4%

HYDRO-QUÉBEC (5/15) 33.3%

HYDRO ONE INC. (4/11) 36.4%

HYDRO OTTAWA HOLDING INC. (2/11) 18.2%

NEW BRUNSWICK POWER HOLDING  
CORPORATION (3/12) 25.0%

NEWFOUNDLAND AND LABRADOR HYDRO (1/7)  
14.3%

ONTARIO POWER GENERATION INC. (2/12)  
16.7%

SASKATCHEWAN POWER CORPORATION (6/11)  
54.5%

SUPERIOR PLUS INCOME FUND (1/10) 10.0%

TERASEN INC. (0/0) N.A.

THE MANITOBA HYDRO-ELECTRIC BOARD (1/11)  
9.1%

TORONTO HYDRO CORPORATION (2/11) 18.2%

TRANSALTA CORPORATION (2/11) 18.2%

WESTCOAST ENERGY INC. (1/5) 20.0%

### **GENERAL MANUFACTURING (16/212) 7.5%**

ATS AUTOMATION TOOLING SYSTEMS INC.  
(0/10) 0.0%

BAYER INC. (0/3) 0.0%

BOMBARDIER RECREATIONAL PRODUCTS INC.  
(0/13) 0.0%

CCL INDUSTRIES INC. (1/11) 9.1%

CGC INC. (0/4) 0.0%

DOREL INDUSTRIES INC. (1/9) 11.1%

ELECTROLUX CANADA CORPORATION (1/4)  
25.0%

ELLISDON INC. (1/8) 12.5%

GILDAN ACTIVEWEAR INC. (1/7) 14.3%

GROUPE LAPERRIERE & VERREAULT INC. (2/10)  
20.0%

GSW INC. (0/0) N.A.

HUSKY INJECTION MOLDING SYSTEMS LTD. (1/8)  
12.5%

IKEA LTD. (0/3) 0.0%

IMPERIAL TOBACCO CANADA LIMITED (1/7)  
14.3%

INTERTAPE POLYMER GROUP INC. (0/7) 0.0%

KCP INCOME FUND (0/0) N.A.

L'ORÉAL CANADA INC. (0/9) 0.0%

LAFARGE CANADA INC. (0/4) 0.0%

MAAX HOLDINGS, INC. (0/5) 0.0%

MASONITE INTERNATIONAL CORPORATION (0/9)  
0.0%

MEGA BRANDS INC. (1/9) 11.1%

NEW FLYER INDUSTRIES INC. (1/8) 12.5%

PPG CANADA INC. (0/1) 0.0%

ROCKWELL AUTOMATION CANADA INC. (0/1)  
0.0%

ROTHMANS INC. (1/9) 11.1%

ROYAL GROUP TECHNOLOGIES LIMITED (0/0)  
N.A.

SIEMENS CANADA LIMITED (1/4) 25.0%

SONY OF CANADA LTD. (0/5) 0.0%

ST. LAWRENCE CEMENT GROUP INC. (1/10)  
10.0%

STANDARD AERO HOLDINGS INC. (0/8) 0.0%

TOROMONT INDUSTRIES LTD. (0/9) 0.0%

UNILEVER CANADA INC. (1/10) 10.0%

WINPAK LTD. (1/7) 14.3%

### **GENERAL MERCHANDISERS (8/51) 15.7%**

CANADIAN TIRE CORPORATION, LIMITED  
(3/16) 18.8%

COSTCO WHOLESALE CANADA LTD. (1/5)  
20.0%

GROUPE BMTC INC. (1/9) 11.1%

HUDSON'S BAY COMPANY (0/10) 0.0%

SEARS CANADA INC. (3/8) 37.5%

WAL-MART CANADA CORP. (0/3) 0.0%

### **GOLD MINING (3/65) 4.6%**

AGNICO-EAGLE MINES LIMITED (1/9) 11.1%

BARRICK GOLD CORPORATION (0/15) 0.0%

CAMBIOR INC. (0/12) 0.0%

GOLDCORP INC. (1/10) 10.0%

KINROSS GOLD CORPORATION (1/11) 9.1%

NORTHGATE MINERALS CORPORATION (0/8)  
0.0%

### **HEALTH-CARE PRODUCTS (2/12) 16.7%**

ABBOTT LABORATORIES LTD. (0/0) N.A.

MDS INC. (2/12) 16.7%

### **HIGH-TECH MANUFACTURING (9/128) 7.0%**

AASTRA TECHNOLOGIES LIMITED (0/6) 0.0%

APPLE CANADA INC. (0/3) 0.0%

ATI TECHNOLOGIES INC. (1/8) 12.5%

BOEING CANADA INC. (0/0) N.A.

BOMBARDIER INC. (1/15) 6.7%

CAE INC. (1/12) 8.3%

CISCO SYSTEMS CANADA CO. (0/3) 0.0%

GENERAL DYNAMICS CANADA LTD. (0/6) 0.0%

HEWLETT-PACKARD (CANADA) CO. (1/2)  
50.0%

IBM CANADA LTD. (0/1) 0.0%

JDS UNIPHASE CANADA LIMITED (0/2) 0.0%

MAGELLAN AEROSPACE CORPORATION (0/9)  
0.0%

MITEL NETWORKS CORP. (0/7) 0.0%

MOTOROLA CANADA LIMITED (0/4) 0.0%

NEXINNOVATIONS INC. (0/2) 0.0%

NORTEL NETWORKS CORPORATION (2/11)  
18.2%

ONEX CORPORATION (1/9) 11.1%



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PHILIPS CANADA LTD. (0/3) 0.0%  
PRATT & WHITNEY CANADA CORP. (0/3) 0.0%  
RESEARCH IN MOTION LIMITED (1/9) 11.1%  
ROLLS-ROYCE CANADA LTD. (0/1) 0.0%  
SOFTCHOICE CORPORATION (0/8) 0.0%  
TEXTRON CANADA LIMITED (0/0) N.A.  
XEROX CANADA INC. (1/4) 25.0%

### **INFORMATION TECHNOLOGY (7/60) 11.7%**

ACCENTURE INC. (0/1) 0.0%  
CGI GROUP INC. (2/14) 14.3%  
COGNOS INCORPORATED (1/10) 10.0%  
CREO INC. (0/0) N.A.  
EDS CANADA INC. (1/5) 20.0%  
HARTCO INCOME FUND (1/6) 16.7%  
MACDONALD, DETTWILER AND ASSOCIATES LTD.  
(0/9) 0.0%

MICROSOFT CANADA CO. (0/0) N.A.

OPEN TEXT CORPORATION (1/8) 12.5%

ORACLE CORPORATION CANADA INC. (0/0) N.A.

SAP CANADA INC. (1/7) 14.3%

### **INSURANCE SERVICES (2/17) 11.8%**

CHUBB INSURANCE COMPANY OF CANADA (2/9)  
22.2%

THE STANDARD LIFE ASSURANCE COMPANY OF  
CANADA (0/8) 0.0%

### **LIFE & HEALTH INSURANCE (22/117) 18.8%**

AIG LIFE INSURANCE COMPANY OF CANADA (2/9)  
22.2%

CO-OPERATORS LIFE INSURANCE COMPANY  
(6/23) 26.1%

INDUSTRIAL ALLIANCE INSURANCE AND  
FINANCIAL SERVICES INC. (3/14) 21.4%

MANULIFE FINANCIAL CORPORATION (2/16)  
12.5%

SSQ, SOCIETE D'ASSURANCE-VIE INC. (2/15)  
13.3%

SUN LIFE FINANCIAL INC. (3/13) 23.1%

THE INDEPENDENT ORDER OF FORESTERS (3/15)  
20.0%

TRANSAMERICA LIFE CANADA (1/12) 8.3%

### **METALS & MINING (8/148) 5.4%**

ABER DIAMOND CORPORATION (0/7) 0.0%

ALCAN INC. (2/13) 15.4%

ALCOA CANADA LIMITED (0/3) 0.0%

ALUMINERIE ALOUETTE INC. (0/1) 0.0%

AUR RESOURCES INC. (0/8) 0.0%

BREAKWATER RESOURCES LTD. (1/9) 11.1%

FALCONBRIDGE LIMITED (0/0) N.A.

FIRST QUANTUM MINERALS LTD. (0/6) 0.0%

FORDING CANADIAN COAL TRUST (1/12) 8.3%

HUBBAY MINERALS INC. (0/6) 0.0%

INCO LIMITED (0/4) 0.0%

INMET MINING CORPORATION (0/8) 0.0%

IRON ORE CO. OF CANADA (0/11) 0.0%

LIONORE MINING INTERNATIONAL LTD. (0/7)  
0.0%

LUNDIN MINING CORPORATION (0/10) 0.0%

NORANDA ALUMINUM INC. (0/0) N.A.

NORANDA INCOME FUND (1/7) 14.3%

NOVELIS INC. (0/5) 0.0%

QIT-FER ET TITANE INC. (0/2) 0.0%

QUADRA MINING LTD. (0/8) 0.0%

SHERRITT INTERNATIONAL CORPORATION (1/7)  
14.3%

TECK COMINCO LIMITED (2/14) 14.3%

### **MOTORS VEHICLES & PARTS (5/76) 6.6%**

ARVINMERITOR CANADA (0/3) 0.0%

DAIMLERCHRYSLER CANADA INC. (1/4) 25.0%

FORD MOTOR COMPANY OF CANADA, LIMITED  
(2/5) 40.0%

GENERAL MOTORS OF CANADA LIMITED (0/5)  
0.0%

HONDA CANADA INC. (0/6) 0.0%

HYUNDAI AUTO CANADA CORPORATION (0/5)  
0.0%

JOHNSON CONTROLS LTD. (0/0) N.A.

LEAR CANADA LTD. (1/4) 25.0%

LINAMAR CORPORATION (1/6) 16.7%

MAGNA INTERNATIONAL INC. (0/9) 0.0%

MARTINREA INTERNATIONAL INC. (0/6) 0.0%

MERCEDES-BENZ CANADA INC. (0/5) 0.0%

NISSAN CANADA INC. (0/4) 0.0%

THYSSENKRUPP CANADA INC. (0/1) 0.0%

TOYOTA CANADA INC. (0/5) 0.0%

TOYOTA MOTOR MANUFACTURING CANADA INC.  
(0/8) 0.0%

### **MULTIMEDIA (18/82) 22.0%**

ALLIANCE ATLANTIS COMMUNICATIONS INC.  
(2/12) 16.7%

ASTRAL MEDIA INC. (1/12) 8.3%

CANADIAN BROADCASTING CORPORATION (6/11)  
54.5%

CANWEST GLOBAL COMMUNICATIONS CORP.  
(2/12) 16.7%

COGECO INC. (1/10) 10.0%

CORUS ENTERTAINMENT INC. (5/10) 50.0%

SHAW COMMUNICATIONS INC. (1/15) 6.7%

### **OIL & GAS COMPANIES (25/346) 7.2%**

ADDAX PETROLEUM CORPORATION (0/8) 0.0%

ALTAGAS INCOME TRUST (0/7) 0.0%

APACHE CANADA LTD. (1/12) 8.3%

ARC ENERGY TRUST (0/8) 0.0%

AVENIR DIVERSIFIED INCOME TRUST (0/7)  
0.0%

BAYTEX ENERGY TRUST (0/6) 0.0%

BONAVISTA ENERGY TRUST (1/8) 12.5%

BURLINGTON RESOURCES CANADA LTD. (0/4)  
0.0%

CAMECO CORPORATION (2/14) 14.3%

CANADIAN NATURAL RESOURCES LIMITED  
(1/13) 7.7%

CANADIAN OIL SANDS TRUST (1/9) 11.1%

CANETIC RESOURCES TRUST (1/8) 12.5%

CONOCOPHILLIPS CANADA RESOURCES CORP.  
(0/4) 0.0%

DEVON CANADA CORPORATION (0/6) 0.0%

ENBRIDGE INC. (1/11) 9.1%

ENCANA CORPORATION (2/15) 13.3%

ENERPLUS RESOURCES FUND (0/9) 0.0%

FORT CHICAGO ENERGY PARTNERS L.P. (0/8)  
0.0%

HARVEST ENERGY TRUST (0/8) 0.0%

HUSKY ENERGY INC. (2/13) 15.4%

IMPERIAL OIL LIMITED (1/8) 12.5%

INTER PIPELINE FUND (0/9) 0.0%

INTEROIL CORPORATION (0/6) 0.0%

KEYERA FACILITIES INCOME FUND (1/8)  
12.5%

MURPHY OIL COMPANY LTD. (0/6) 0.0%

NEXEN INC. (1/12) 8.3%

PARKLAND INCOME FUND (1/9) 11.1%

PENGROWTH ENERGY TRUST (0/9) 0.0%

PENN WEST ENERGY TRUST (1/9) 11.1%

PETRO-CANADA (3/10) 30.0%

PRIMEWEST ENERGY TRUST (0/9) 0.0%

PROVIDENT ENERGY TRUST (0/10) 0.0%

ROYAL UTILITIES INCOME FUND (0/5) 0.0%

SHELL CANADA LIMITED (0/6) 0.0%

SUNCOR ENERGY INC. (2/11) 18.2%

TALISMAN ENERGY INC. (1/9) 11.1%

TRANSCANADA CORPORATION (2/13) 15.4%

ULTRA PETROLEUM CORP. (0/0) N.A.

ULTRAMAR LTD. (0/3) 0.0%

VERMILION ENERGY TRUST (0/6) 0.0%

WESTERN OIL SANDS INC. (0/10) 0.0%

### **OIL & GAS FIELD SERVICES (5/89) 5.6%**



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BJ SERVICES COMPANY CANADA (0/0) N.A.  
CCS INCOME TRUST (0/6) 0.0%  
CHC HELICOPTER CORPORATION (1/10) 10.0%  
ENERFLEX SYSTEMS INCOME FUND (1/9) 11.1%  
ENSIGN ENERGY SERVICES INC. (1/10) 10.0%  
FLINT ENERGY SERVICES LTD. (0/9) 0.0%  
MULLEN GROUP INCOME FUND (0/8) 0.0%  
NABORS CANADA LP (0/3) 0.0%  
PRECISION DRILLING TRUST (0/9) 0.0%  
SHAWCOR LTD. (2/11) 18.2%  
SMITH INTERNATIONAL CANADA LTD. (0/3) 0.0%  
TRICAN WELL SERVICE LTD. (0/6) 0.0%  
TRINIDAD ENERGY SERVICES INCOME TRUST  
(0/5) 0.0%  
WEATHERFORD CANADA (0/0) N.A.

### **PAPER & FOREST PRODUCTS (11/153) 7.2%**

ABITIBI-CONSOLIDATED INC. (2/10) 20.0%  
AINSWORTH LUMBER CO. LTD. (2/10) 20.0%  
BOWATER CANADIAN FOREST PRODUCTS INC.  
(0/3) 0.0%  
CANFOR CORPORATION (0/8) 0.0%  
CASCADES INC. (1/13) 7.7%  
CATALYST PAPER CORPORATION (0/9) 0.0%  
DOMTAR INC. (1/13) 7.7%  
FRASER PAPERS INC. (2/9) 22.2%  
INTERNATIONAL FOREST PRODUCTS LIMITED  
(0/10) 0.0%  
KIMBERLY-CLARK OF CANADA LTD. (0/2) 0.0%  
KRUGER INC. (0/9) 0.0%  
NORBORD INC. (2/9) 22.2%  
SINO-FOREST CORPORATION (0/7) 0.0%  
TEMBEC INC. (0/10) 0.0%  
TIMBERWEST FOREST CORP. (0/8) 0.0%  
TOLKO INDUSTRIES LTD. (0/3) 0.0%  
UNIBOARD CANADA INC. (0/3) 0.0%  
WEST FRASER TIMBER CO. LTD. (1/9) 11.1%  
WESTERN FOREST PRODUCTS INC. (0/8) 0.0%  
WEYERHAEUSER CANADA LTD. (0/0) N.A.

### **PHARMACEUTICALS AND BIOTECHNOLOGY (2/26) 7.7%**

APOTEX INC. (0/2) 0.0%  
ASTRAZENECA CANADA INC. (0/5) 0.0%  
BIOVAIL CORPORATION (0/7) 0.0%  
GLAXOSMITHKLINE INC. (0/0) N.A.  
MERCK FROSST CANADA & CO. (0/0) N.A.  
PATHEON INC. (0/8) 0.0%  
SANOFI-AVENTIS (2/4) 50.0%

### **PRINTING & PUBLISHING (7/73) 9.6%**

MDC PARTNERS INC. (0/9) 0.0%  
QUEBECOR INC. (1/11) 9.1%  
THE THOMSON CORPORATION (2/15) 13.3%  
TORSTAR CORPORATION (1/14) 7.1%  
TRANSCONTINENTAL INC. (2/13) 15.4%  
YELLOW PAGES INCOME FUND (1/11) 9.1%

### **PROPERTY & CASUALTY INSURANCE (35/166) 21.1%**

ALLSTATE INSURANCE CO. OF CANADA (2/10)  
20.0%  
AVIVA CANADA INC. (1/10) 10.0%  
AXA CANADA INC. (0/6) 0.0%  
CO-OPERATORS GENERAL INSURANCE COMPANY  
(6/23) 26.1%  
DESJARDINS GENERAL INSURANCE GROUP (2/13)  
15.4%  
GROUPE PROMUTUEL, FEDERATION DE  
SOCIETES MUTUELLES D'ASSURANCE GENERALE  
(0/10) 0.0%  
ING CANADA INC. (4/12) 33.3%  
INSURANCE CORPORATION OF BRITISH  
COLUMBIA (4/9) 44.4%  
KINGSWAY FINANCIAL SERVICES INC. (0/9) 0.0%  
LLOYD'S UNDERWRITERS (CANADA) (0/1) 0.0%  
ROYAL & SUNALLIANCE CANADA (1/9) 11.1%  
SASKATCHEWAN AUTO FUND (5/12) 41.7%  
STATE FARM GROUP (0/0) N.A.  
THE ECONOMICAL INSURANCE GROUP (1/9)  
11.1%  
THE MANITOBA PUBLIC INSURANCE  
CORPORATION (5/9) 55.6%  
THE PERSONAL INSURANCE COMPANY OF  
CANADA (2/13) 15.4%  
THE WAWANESA MUTUAL INSURANCE COMPANY  
(2/11) 18.2%

### **REAL ESTATE (8/97) 8.2%**

BROOKFIELD ASSET MANAGEMENT INC. (0/16)  
0.0%  
CADILLAC FAIRVIEW CORPORATION (1/9) 11.1%  
EXTENDICARE REAL ESTATE INVESTMENT TRUST  
(0/10) 0.0%  
H&R REAL ESTATE INVESTMENT TRUST (0/6)  
0.0%  
JAYMAN MASTERBUILT INC. (0/2) 0.0%  
LEGACY HOTELS REAL ESTATE INVESTMENT  
TRUST (0/9) 0.0%  
MI DEVELOPMENTS INC. (0/9) 0.0%  
OXFORD PROPERTIES GROUP INC. (1/10) 10.0%  
RETIREMENT RESIDENCES REAL ESTATE  
INVESTMENT TRUST (1/10) 10.0%

RIOCAN REAL ESTATE INVESTMENT TRUST  
(1/8) 12.5%  
SOCIETE IMMOBILIERE DU QUEBEC (4/8)  
50.0%

### **SERVICES (GENERAL) (21/138) 15.2%**

A&W FOOD SERVICES OF CANADA INC. (0/5)  
0.0%  
ADP CANADA COMPANY (0/9) 0.0%  
ALBERTA GAMING AND LIQUOR COMMISSION  
(2/7) 28.6%  
ARAMARK CANADA LTD. (1/2) 50.0%  
BOSTON PIZZA INTERNATIONAL INC. (0/3)  
0.0%  
CANADIAN COMMERCIAL CORPORATION (1/9)  
11.1%  
CANON CANADA INC. (1/5) 20.0%  
CARA OPERATIONS LIMITED (2/6) 33.3%  
CHARLWOOD PACIFIC GROUP (0/4) 0.0%  
COMMISSION DE LA SANTE ET DE LA  
SECURITE DU TRAVAIL (2/14) 14.3%  
FAIRMONT HOTELS & RESORTS INC. (0/0) N.A.  
FIRSTSERVICE CORPORATION (0/7) 0.0%  
INTRAWEST CORPORATION (0/0) N.A.  
PRISZM INCOME FUND (1/5) 20.0%  
ROYAL CANADIAN MINT (1/9) 11.1%  
SASKATCHEWAN LIQUOR AND GAMING  
AUTHORITY (1/2) 50.0%  
SODEXHO MS CANADA, LTD. (0/9) 0.0%  
TEKNION CORPORATION (1/8) 12.5%  
TIM HORTONS INC. (1/9) 11.1%  
WORKERS' COMPENSATION BOARD - ALBERTA  
(2/9) 22.2%  
WORKERS' COMPENSATION BOARD OF  
BRITISH COLUMBIA (2/7) 28.6%  
WORKPLACE SAFETY & INSURANCE BOARD  
(3/9) 33.3%

### **SPECIALTY RETAILING (28/152) 18.4%**

ACKLANDS GRAINGER INC. (0/1) 0.0%  
AUTOCANADA INCOME FUND (0/7) 0.0%  
BEST BUY CANADA LTD. (0/4) 0.0%  
BRITISH COLUMBIA LIQUOR DISTRIBUTION  
BRANCH (0/0) N.A.  
CASTLE BUILDING CENTRES GROUP LTD. (1/9)  
11.1%  
CO-OP ATLANTIC (3/8) 37.5%  
DIRECT ENERGY MARKETING LIMITED (2/4)  
50.0%  
ENTERTAINMENT ONE INCOME FUND (0/0)  
N.A.  
GRAND & TOY LIMITED (0/0) N.A.



## 2007 CENSUS OF WOMEN BOARD DIRECTORS OF THE FP500: *Voices From the Boardroom*

HOME DEPOT CANADA (2/13) 15.4%  
HOME HARDWARE STORES LTD. (3/17) 17.6%  
INDIGO BOOKS & MUSIC INC. (2/9) 22.2%  
INTERTAN, INC. (0/2) 0.0%  
LEON'S FURNITURE LIMITED (1/8) 12.5%  
LIQUOR CONTROL BOARD OF ONTARIO (4/10)  
40.0%  
MANITOBA LIQUOR CONTROL COMMISSION (5/9)  
55.6%  
MEGA GROUP INC. (0/11) 0.0%  
NOVA SCOTIA LIQUOR CORPORATION (2/9)  
22.2%  
REITMANS (CANADA) LIMITED (0/9) 0.0%  
SOCIÉTÉ DES ALCOOLS DU QUÉBEC (2/9) 22.2%  
SONEPAR CANADA INCORPORATED (1/5) 20.0%  
THE FORZANI GROUP LTD. (0/8) 0.0%  
WINNERS APPAREL LTD. (0/0) N.A.

### **STEEL (7/94) 7.4%**

ALGOMA STEEL INC. (1/11) 9.1%  
ARCELOR INTERNATIONAL CANADA INC. (1/3)  
33.3%  
CANAM GROUP INC. (2/12) 16.7%  
DOFASCO INC. (0/3) 0.0%  
GERDAU AMERISTEEL CORPORATION (0/10)  
0.0%  
HARRIS STEEL GROUP INC. (1/11) 9.1%  
IPSCO INC. (1/12) 8.3%  
MITTAL CANADA INC. (0/7) 0.0%  
NOVAMERICAN STEEL INC. (0/7) 0.0%  
SAMUEL MANU-TECH INC. (1/8) 12.5%  
STELCO INC. (0/10) 0.0%

### **TELECOMMUNICATIONS (13/81) 16.0%**

BCE INC. (2/15) 13.3%  
ERICSSON CANADA INC. (0/3) 0.0%  
MANITOBA TELECOM SERVICES INC. (2/11)  
18.2%  
ROGERS COMMUNICATIONS INC. (2/17) 11.8%  
SASKATCHEWAN TELECOMMUNICATIONS  
HOLDING CORPORATION (5/12) 41.7%  
STRATOS GLOBAL CORPORATION (1/11) 9.1%  
TELUS CORPORATION (1/12) 8.3%

### **TRANSPORTATION/COURIERS (29/193) 15.0%**

407 INTERNATIONAL INC. (1/13) 7.7%  
ACE AVIATION HOLDINGS INC. (0/11) 0.0%  
ALGOMA CENTRAL CORPORATION (0/13) 0.0%  
ATLAS COLD STORAGE INCOME TRUST (0/0) N.A.  
BRITISH COLUMBIA FERRY SERVICES INC. (3/11)  
27.3%

CANADA POST CORPORATION (4/9) 44.4%  
CANADIAN NATIONAL RAILWAY COMPANY (2/14)  
14.3%  
CANADIAN PACIFIC RAILWAY LIMITED (3/12)  
25.0%  
CONTRANS INCOME FUND (0/5) 0.0%  
GREATER TORONTO AIRPORTS AUTHORITY  
(2/15) 13.3%  
NAV CANADA (1/14) 7.1%  
SOCIÉTÉ DE TRANSPORT DE MONTREAL (4/9)  
44.4%  
TORONTO TRANSIT COMMISSION (2/9) 22.2%  
TRANSAT A.T. INC. (1/11) 9.1%  
TRANSFORCE INCOME FUND (2/9) 22.2%  
VERSACOLD INCOME FUND (0/6) 0.0%  
VIA RAIL CANADA INC. (4/16) 25.0%  
VITRAN CORPORATION INC. (0/6) 0.0%  
WESTJET AIRLINES LTD. (0/10) 0.0%

### **WHOLESALE/DISTRIBUTORS (13/137) 9.5%**

CANWEL BUILDING MATERIALS INCOME FUND  
(0/8) 0.0%  
CE FRANKLIN LTD. (0/7) 0.0%  
FEDERATED CO-OPERATIVES LIMITED (6/19)  
31.6%  
FINNING INTERNATIONAL INC. (1/9) 11.1%  
GOODFELLOW INC. (0/8) 0.0%  
GROUPE B.M.R. INC. (1/5) 20.0%  
GROUPE DESCHÊNES INC. (0/6) 0.0%  
HEWITT EQUIPMENT LIMITED (0/2) 0.0%  
MARUBENI CANADA LTD. (0/3) 0.0%  
MITSUI & CO. (CANADA) LTD. (0/4) 0.0%  
RONA INC. (2/13) 15.4%  
RUSSEL METALS INC. (1/8) 12.5%  
STRONGCO INCOME FUND (0/6) 0.0%  
TAIGA BUILDING PRODUCTS LTD. (0/6) 0.0%  
THE FUTURA CORPORATION (0/2) 0.0%  
TOSHIBA OF CANADA LIMITED (0/4) 0.0%  
UNI-SÉLECT INC. (1/11) 9.1%  
UNIVAR CANADA LTD. (0/3) 0.0%  
WAJAX INCOME FUND (1/10) 10.0%  
WOLSELEY HOLDINGS CANADA INC. (0/3) 0.0%